## APPENDIX B: GOLDWATER-NICHOLS ACT IMPLEMENTATION REPORT

This appendix contains the Department's Joint Officer Management Annual Report for FY 2002. Except for compliance with Section 619a, Title 10, United States Code, Tables B-2, B-5, reasons in Tables B-9 and B-11, and promotion objectives, the Joint Duty Assignment Management Information System (JDAMIS) was used to produce this report.

## COMPLIANCE WITH SECTION 667, TITLE 10, U.S. CODE

Tables B1-B13 comprise the reportable requirements of section 667, title 10, U.S.C. for monitoring Department Joint Officer management and education programs.

Table B-1A Summary of Joint Specialty Officer (JSO) and JSO Designations for FY 02						
	USA	USAF	USMC	USN	Total	
Number of officers designated as JSOs:*	464	1240	62	365	2131	
Number of officers who meet selection criteria but were not selected:	15	3	0	0	18	
Number of JSOs designated under standard provisions:	366	914	31	204	1515	
Number of JSOs designated under COS provisions:	84	327	31	161	603	
* Note: Designation under section 521(a) of the 2002 National Defense Authorization Act.						

Table B-1								
	Critical Occupational Specialties (COS)							
USA	USAF	USMC	USN					
Infantry	Pilot	Infantry	Surface					
Armor	Navigator	Tanks/AAV	Submariner					
Artillery	Command/Control	Artillery	Aviation					
	Operations							
Air Defense Artillery	Space/Missile Operations	Air Control/Air Support	SEALS					
Aviation		Anti-Air Warfare	Special Operations					
Special Operations		Aviation						
Combat Engineers		Engineers						

							Table B-2
		JS	Os by Bran	ch and Gra	de		
USA USAF USMC USN						SN	
O-9	0	O-9	5	O-9	0	O-9	0
O-8	0	O-8	10	O-8	0	O-8	0
O-7	0	O-7	5	O-7	0	O-7	0
O-6	94	O-6	239	O-6	15	O-6	44
O-5	324	O-5	712	O-5	34	O-5	264
O-4	46	O-4	269	O-4	13	O-4	57

Table B-3 Summary of Officers on Active Duty with a Critical Occupational Specialty (as of September 30, 2002)						
	USA	USAF	USMC	USN	Total	
COS JSO Officers:	893	1604	373	995	3865	
COS JSOs currently serving in a JDA:	175	311	47	179	712	
COS JSOs who completed a JDA and are currently attending JPME:	17	4	3	12	36	
COS officers who have completed JPME:	1237	2156	486	1454	5333	
COS officers designated as JSO who have not completed JPME:	1136	1693	453	1750	5032	

Table B-4 Summary of JSOs with Critical Occupational Specialties Who are Serving or Have Served in a Second Joint Assignment (as of September 30, 2002)						
	USA	USAF	USMC	USN	Total	
Field Grade						
Have Served*	164(83)	196(121)	21(10)	72(40)	453(254)	
Are Serving*	87(31)	60(29)	21(4)	72(16)	240(80)	
General/Flag						
Have Served*	11(5)	35(16)	8(5)	4(1)	58(27)	
Are Serving*	9(11)	13(7)	4(7)	7(3)	33(28)	
* Number in parenthesis is position.	ndicates number	r of second joint	assignments, w	hich were to a c	critical joint	

					Table B-5	
Analysis of the Assignment Where Officers Were Reassigned (in FY 2002) on Their First Assignment Following Designation as a JSO						
on The	eir First Assig	nment Follow	ing Designation	on as a JSO		
	USA	USAF	USMC	USN	Total	
<b>Assignment Category</b>						
Command:	2	118	0	6	126	
Service Headquarters:	13	11	3	1	28	
Joint Staff Critical:	0	1	0	0	1	
Joint Staff Other:	0	12	2	0	14	
Other JDA:	34	39	2	2	77	
Professional Military						
Education (PME):	4	30	10	0	44	
Retirement/separation:	1	6	3	0	10	
Other Operations:	16	56	14	2	88	
Other Staff:	38	42	4	0	84	
Other Shore (Navy):	N/A	N/A	N/A	1	1	

Table B-6 Average Length of Tour of Duty in Joint Duty Assignments (FY 2002)						
	USA	(in month USAF	USMC	USN	DoD Avg	
General/Flag Officers	CSIL	CSIII		CSIT	2021119	
Joint Staff	30.2	22.8	24	26.2	25.8	
Other Joint	28.3	25.8	28.5	36.5	29.8	
Joint Total	28.9	25.2	27.9	33.2	28.8	
Field Grade Officers						
Joint Staff	32.3	33.5	31.8	37.4	33.8	
Other Joint	36.6	36.7	37.4	39.3	37.5	
Joint Total	36.3	36.4	36.6	39.2	37.1	

	a m				Table B-7			
Summary of Tour Length Exclusions for FY 2002								
	USA	USAF	USMC	USN	Total			
Category								
Retirement:	50	23	9	59	141			
Separation:	0	2	0	9	11			
Suspension from duty:	5	3	0	1	9			
Compassionate/Medical:	3	2	0	1	6			
Other joint after promotion:	14	2	1	2	19			
Reorganization:	37	0	0	0	37			
Joint overseas-short tours:	101	150	13	52	316			
Second tours:	24	31	3	28	86			
Joint accumulation:	2	17	0	7	26			
COS reassignment:	48	99	50	125	322			
Total:	284	329	76	284	973			

Joint Duty Position Dist	ribution	hy Sorvi	PΔ	T	able B-8		
Joint Duty Position Distribution by Service (as of September 30, 2002)							
	USA	USAF	USMC	USN	Total		
Joint Staff Positions Assigned:	258	247	64	201	770		
Joint Staff Positions Filled:	255	216	60	185	716		
Other Joint Duty Assignment Positions Assigned:	2852	3058	507	1775	8192		
Other Joint Duty Assignment Positions Filled:	2474	2608	494	1572	7148		
Total Joint Duty Assignment Positions <b>Assigned</b> :	3110	3305	571	1976	8962		
Total Joint Duty Assignment Positions Filled:	2729	2824	554	1757	7864		
Percent of Total Number of Joint Duty Assignments:	34.7%	36.9%	6.4%	22.0%	100%		
Percent of Total Number of Officers:* 34.7% 35.9% 7.1% 22.3% 100%							
*Total Commissioned Officers: O-3 through O-10 less professional categories.							

				Tal	ole B-9A		
Critical Position Summary							
(as of September	r 30, 200	2)					
	<b>USA</b>	USAF	USMC	USN	Total		
Total number of critical positions:	319	288	53	147	807		
Number of vacant critical positions:	72	91	0	34	197		
Number of critical positions filled by JSOs:	109	102	15	61	287		
Of those positions filled, percent filled by JSOs:	44%	52%	29%	54%	47%		
Number of critical positions filled by non-JSOs:	138	95	37	52	321		
Percent of critical positions filled by JSOs&Non-JSOs:	77%	68%	98%	77%	75%		

Reasons for Filling Critical Positions with Officers Who are	Table B-9B Not JSOs
Position filled by non-JSO incumbent prior to being a joint position:	0
Position being converted to a non-critical position or being deleted:	14
Joint specialty officer not yet available:	0
Best qualified officer not joint specialist:	275
Position filled by non-JSO incumbent prior to being a critical position:	16
Other:	16

	Table B-9C
The following organizations have joint duty critical positi	*
which are filled by officers who do not possess the joint spe	ecialty
USJFCOM	25
USCENTCOM	23
NORAD (Merged with STRATCOM 1 October 2002)	3
OSD	11
USEUCOM	27
CJCS Activities	11
USSPACECOM (Merged with STRATCOM 1 October 2002)	10
DoD Agencies	40
JOINT STAFF	37
USSTRATCOM	12
General/Flag Officers	29
USPACOM	31
USSOCOM	10
USSOUTHCOM	14
USTRANSCOM	9
NATO Support	1
Cross Department	1
Allied Command Europe	21
Allied Command Atlantic	4
NATO	2
Total	321

				1	able B-10					
Comparison of Waiver Usage (FY 2002)										
	USA	USAF	USMC	USN	Total					
Field Grade										
JSO Designations	464	1240	62	365	2131					
JSO Sequence Waivers	14	0	0	0	14					
JSO Two-tour Waivers	0	0	0	0	0					
JSOs Graduating from JPME	9	2	2	5	18					
Post JPME Assignment Waivers Granted	5	0	3	0	8					
Field Grade Officers who departed JDAs	598	793	161	573	2125					
Field Grade JDA tour length waivers	54	69	20	30	173					
General/Flag Officer										
JSO Designations	0	20	0	0	20					
JSO Designation Waivers	0	0	0	0	0					
General/Flag Officers who departed JDAs	33	37	7	21	98					
General/Flag Officer JDA tour length waivers	15	11	4	3	33					
Attended CAPSTONE	34	34	8	29	139					
CAPSTONE Waivers	0	1	0	13	14					
Selected for Promotion to O-7*	40	38	8	29	115					
Good of the Service Waivers	1	0	0	1	2					
Other Waivers*	18	6	0	15	39					
*Does not include professional categories.		•			•					

Table B-11A Joint Professional Military Education (PME) Phase II Summary (FY 2002)											
	USA USAF USMC USN 7										
Students graduating from AFSC in FY02	186	307	40	154	689						
Students who had not completed Resident PME	70	244	27	47	388						
Percent of Total	23%	78%	67%	30%	56%						
Students who had completed non-resident PME	69	244	27	47	387						
Percent of Total	37%	79%	67%	30%	56%						
Students without resident or non-resident PME	1	0	0	3	4						
Percent of Total	1%	0%	0%	2%	1%						

	Table B-11B
Reasons for Students Not Completing Resident PME	
Prior to Attending Phase II	
Officer completed Phase I by correspondence/seminar	373
Officer completed Phase I equivalent program	11
Officer scheduled to attend a resident PME immediately following Phase II	4
Officer career path did not allow attendance at a resident PME program	0
Other	0

	Table B-12A									
Temporary Joint Task Force Credit (FY 2002)										
Category	USA	USAF	USMC	USN	Total					
Full Joint Tour Credit *	0	0	0	0	0					
Cumulative Credit *	0	0	0	0	0					

<sup>\*</sup> Note: The Department created a Joint Task Force WebPage for on-line credit application. This computer- based system became operational in August 2002. Due to system processing times, credit applications were not approved by FY 2002 cutoff.

Table B-12 Operations for which Joint Task Force Credit has been awarded (FY 2002)									
Operation	Date of Operations								
Operation NORTHERN WATCH*	01 Aug 92 - TBD								
Operation SOUTHERN WATCH*	27 Aug 92- TBD								
Operation ABLE SENTRY*	26 Jun 93 – 28 Feb 99								
Operation JOINT ENDEAVOR*	25 Dec 95 – 19 Dec 96								
Operation JOINT GUARD*	20 Dec 96 – 20 Jun 98								
Operation DESERT THUNDER*	24 Jan 98 – 15 Dec 98								
Operation JOINT FORGE*	20 Jun 98 – 10 Jun 99								
Operation NOBLE ANVIL*	24 Mar 99 – 20 Jul 99								
Operation JOINT GUARDIAN*	11 Jun 99 – TBD								
* Note: Approved under section 523, 2002 National Defense Authorization Act.									

Table B-13A Army Joint Officer Promotion Comparisons												
		Are	Servin	g In	Hav	Have Served In			tal In Z	Remarks		
Grade	Category	IZ%	BZ%	AZ%	IZ%	BZ%	AZ%	Con <sup>1</sup>	Sel <sup>1</sup>	%		
O-8	Joint Staff	0%	N/A	N/A	80%	N/A	N/A	6	4	67	See 2 & 3	
	JSO	0%	N/A	N/A	0%	N/A	N/A	22	13	59		
	Service Hqs	43%	N/A	N/A	43%	N/A	N/A	14	6	43		
	Other Joint	29%	N/A	N/A	36%	N/A	N/A	21	7	33		
	Board Avg							69	30	44		
O-7	Joint Staff	13%	N/A	N/A	4%	N/A	N/A	67	7	9		
	JSO	0%	N/A	N/A	0%	N/A	N/A	572	16	3		
	Service Hqs	7%	N/A	N/A	0%	N/A	N/A	194	8	4		
	Other Joint	4%	N/A	N/A	1%	N/A	N/A	284	10	4		
	Board Avg							1644	40	2		
O-6	Joint Staff	83%	0%	0%	68%	14%	0%	59	44	75		
	JSO	43%	0%	3%	71%	5%	0%	182	117	64		
	Service Hqs	55%	2%	7%	71%	.96%	0%	171	113	66		
	Other Joint	71%	0%	3%	48%	3%	11%	220	122	55		
	Board Avg							2172	422	51		
O-5	Joint Staff	100%	50%	100%	0%	0%	0%	14	13	93		
	JSO	0%	50%	29%	0%	0%	0%	1	0	0		
	Service Hqs	75%	13%	16%	100%	19%	0%	67	51	76		
	Other Joint	77%	6%	17%	77%	8%	4%	241	185	77		
	Board Avg							1329	944	75		
0-4	Joint Staff	0%	0%	0%	0%	0%	0%	0	0	0		
	JSO	0%	0%	0%	0%	0%	0%	0	0	0		
	Service Hqs	100%	40%	50%	100%	0%	0%	12	12	100		
	Other Joint	100%	0%	0%	0%	0%	100%	2	2	100		
	Board Avg							1456	1310	90		

Table B-13I Air Force Joint Officer Promotion Comparisons												
	Are Serving In			Have Served In			To	Remarks				
Grade	Category	IZ%	BZ%	AZ%	IZ%	BZ%	AZ%	Con <sup>1</sup>	Sel <sup>1</sup>	%		
O-8	Joint Staff	50%	N/A	N/A	0%	N/A	N/A	8	3	38	See 2 & 3	
	JSO	0%	N/A	N/A	0%	N/A	N/A	46	14	30		
	Service Hqs	33%	N/A	N/A	33%	N/A	N/A	15	5	33		
	Other Joint	25%	N/A	N/A	33%	N/A	N/A	7	2	29		
	Board Avg							73	26	36		
O-7	Joint Staff	10%	N/A	N/A	2%	N/A	N/A	69	3	4		
	JSO	N/A	N/A	N/A	N/A	N/A	N/A	546	26	5		
	Service Hqs	N/A	N/A	N/A	2%	N/A	N/A	188	7	4		
	Other Joint	6%	N/A	N/A	1%	N/A	N/A	299	3	1		
	Board Avg							1641	38	2		
O-6	Joint Staff	81%	4%	20%	76%	10%	0%	62	50	81		
	JSO	93%	15%	0%	79%	8%	0%	111	88	79		
	Service Hqs	60%	4%	0%	57%	9%	0%	176	100	57		
	Other Joint	48%	.9%	1%	41%	3%	0%	273	123	45		
	Board Avg							927	432	47		
O-5	Joint Staff	82%	23%	0%	100%	0%	0%	22	19	86		
	JSO	100%	0%	0%	100%	0%	0%	3	3	100		
	Service Hqs	85%	7%	13%	88%	10%	0%	186	160	86		
	Other Joint	71%	5%	6%	66%	5%	6%	447	1314	70		
	Board Avg							1989	1304	66		
O-4	Joint Staff	0%	0%	0%	100%	0%	0%	0	0	0		
	JSO	0%	0%	0%	0%	0%	0%	0	0	0		
	Service Hqs	100%	0%	0%	100%	0%	0%	30	30	100		
	Other Joint	0%	0%	0%	100%	0%	0%	8	8	100		
	Board Avg							2048	1814	89		

		Marin	e Corps	s Joint	Officer	Promo	otion C	ompari	sons	Ta	ble B-13C
		Are	Servin	g In	Hav	ve Serve	ed In	To	tal In Z	one	Remarks
Grade	Category	IZ%	BZ%	AZ%	IZ%	BZ%	AZ%	Con <sup>1</sup>	Sel <sup>1</sup>	%	
O-8	Joint Staff	N/A	N/A	N/A	N/A	N/A	N/A	4	4	100	See 2 & 3
	JSO	N/A	N/A	N/A	N/A	N/A	N/A	3	2	67	
	Service Hqs	100%	N/A	N/A	50%	N/A	N/A	2	2	100	
	Other Joint	N/A	N/A	N/A	100%	N/A	N/A	2	2	100	
	Board Avg							10	6	60	
O-7	Joint Staff	0%	N/A	N/A	N/A	N/A	N/A	4	0	0	
	JSO	N/A	N/A	N/A	N/A	N/A	N/A	119	5	4	
	Service Hqs	7%	N/A	N/A	2%	N/A	N/A	61	2	3	
	Other Joint	11%	N/A	N/A	0%	N/A	N/A	17	1	6	
	Board Avg							256	8	3	
O-6	Joint Staff	100%	0%	0%	50%	0%	0%	8	6	75	
	JSO	0%	N/A	N/A	60%	0%	0%	26	16	62	
	Service Hqs	62%	0%	9%	67%	0%	0%	22	14	64	
	Other Joint	57%	0%	6%	35%	0%	0%	60	29	48	
	Board Avg							238	134	56	
O-5	Joint Staff	67%	0%	0%	100%	N/A	N/A	4	3	75	
	JSO	100%	N/A	N/A	67%	N/A	N/A	4	3	75	
	Service Hqs	76%	0%	14%	62%	0%	4%	60	40	67	
	Other Joint	81%	0%	0%	57%	0%	0%	72	54	75	
	Board Avg							521	356	68	
0-4	Joint Staff	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	0	
	JSO	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	0	
	Service Hqs	100%	0%	N/A	91	0%	N/A	23	22	100	
	Other Joint	100%	0%	N/A	10	N/A	N/a	3	3	100	
	Board Avg							814	722	89	

Table B-13  Navy Joint Officer Promotion Comparisons  Are Serving In Have Served In Total In Zone Remark												
		Are Serving In			Hav	Have Served In			Total In Zone			
Grade	Category	IZ%	BZ%	AZ%	IZ%	BZ%	AZ%	Con <sup>1</sup>	Sel <sup>1</sup>	%		
O-8	Joint Staff	100%	N/A	0%	40%	N/A	50%	7	4	57	See 2 & 3	
	JSO	100%	N/A	0%	50%	N/A	50%	10	8	80		
	Service Hqs	50%	N/A	0%	67%	N/A	0%	7	4	57		
	Other Joint	25%	N/A	0%	75%	N/A	0%	8	4	50		
	Board Avg							31	19	61		
O-7	Joint Staff	14%	N/A	0%	0%	N/A	0%	24	1	4		
	JSO	0%	N/A	0%	3%	N/A	0%	80	2	3		
	Service Hqs	0%	N/A	4%	5%	N/A	0%	63	1	2		
	Other Joint	5%	N/A	6%	0%	N/A	5%	43	1	3		
	Board Avg							307	5	2		
O-6	Joint Staff	77%	15%	33%	85%	2%	0%	46	38	83		
	JSO	57%	0%	0%	61%	1%	0%	82	52	63		
	Service Hqs	67%	1%	3%	73%	0%	0%	106	73	69		
	Other Joint	34%	0%	1%	38%	0%	0%	136	52	38		
	Board Avg							664	356	54		
O-5	Joint Staff	100%	0%	67%	80%	0%	0%	15	14	93		
	JSO	0%	0%	0%	100%	0%	0%	1	1	100		
	Service Hqs	80%	2%	6%	92%	0%	29%	51	42	82		
	Other Joint	71%	0%	8%	60%	2%	3%	154	102	66		
	Board Avg							1101	752	68		
O-4	Joint Staff	0%	0%	0%	0%	0%	0%	0	0	0		
	JSO	0%	0%	0%	0%	0%	0%	0	0	0		
	Service Hqs	90%	12%	33%	100%	11%	0%	14	13	93		
	Other Joint	69%	0%	40%	80%	0%	0%	23	17	74		
	Board Avg							1716	1438	84		